

Meeting of the Gold Coast Hospital and Health Board

January 2024 no meeting held

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 20 February 2024 at Robina Hospital and via Microsoft Teams⁺

Matters for Approval

- GCHHS Strategic Plan 2024-2028
- GCHHS Workforce Strategy 2024-2028
- Chief Executive Restricted Transactions Financial Delegation
- Standing Offer Arrangement for All-In-One (AIO) Computers and Associated Products

Matters for Noting

- Chief Executive Report
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update
- Finance and Performance Report (November and December 2023 data)
- Finance and Activity Flash Report (January 2024 data)
- Chair Safety, Quality and Clinician Engagement Report
- Safety and Quality Report
- Chair Executive Committee Report
- Consumer Advisory Group (CAG) Chair Address
- Clinical Ethicist Service Presentation
- GCHHS Infrastructure Planning and Delivery Report
- GCHHS Service Agreement 2023-2024 – Amendment Window 2.

Present: Mr Ian Langdon OAM (Chair), Prof Judy Searle⁺, Ms Colette McCool PSM, Mr Michael Kinnane ESM, Ms Teresa Dyson⁺, Mr Peter Dowling AM, Mr Lucas Patchett OAM, Ms Karen Murphy⁺, Prof Cindy Shannon AM and Prof Nicholas Zwar.

Apologies: Mr Ron Calvert and Dr David Rosengren (A/Executive Director, Organisational Development).

Invited: Mr Ian Moody (A/Chief Executive), Adj Prof Chris Raftery (A/Executive Director, Nursing, Midwifery and Patient Experience), Mr Sandip Kumar⁺, Ms Sarah Dixon, Dr Kellie Wren, Ms Sandra Lenehan⁺, Ms Alison Ewens, Mr Patrick Turner⁺, Mr Marc Warner (A/Chief Finance Officer) and Mr Grant Brown⁺.

Guests: Ms Teleah Lindenberg (Chair, Consumer Advisory Group) and Dr Melanie Jansen (Clinical Ethicist, Medical Services and Clinical Governance).

Secretariat: Ms Courtney Freeman (A/Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 19 March 2024 at Gold Coast University Hospital and
via Microsoft Teams⁺

Matters for Approval

- GCUH Shop 1 Retail Precinct Lease
- GCUH Shop 2 Retail Precinct Lease

Matters for Noting

- Chief Executive Report
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update
- Finance and Performance Report (January 2024 data)
- Finance and Activity Flash Report (February 2024 data)
- Chair Audit and Risk Committee Report
- Chair Research Committee Report
- Gold Coast Hospital Foundation Board Report
- Public Health Unit Presentation
- Magnet Redesignation Update
- GCHHS Infrastructure Planning and Delivery Report
- Strategic Partnerships Update
- Directors and Officers Liability Insurance Update

Present: Mr Ian Langdon OAM (Chair), Prof Judy Searle, Ms Colette McCool PSM, Ms Teresa Dyson⁺, Mr Peter Dowling AM, Mr Lucas Patchett OAM, Ms Karen Murphy, Prof Cindy Shannon AM and Prof Nicholas Zwar.

Apologies: Mr Michael Kinnane ESM and Ms Sandra Lenehan.

Invited: Mr Ron Calvert, Mr Ian Moody, Adj Prof Chris Raftery (A/Executive Director, Nursing, Midwifery and Patient Experience), Mr Sandip Kumar, Ms Sarah Dixon, Dr Kellie Wren, Ms Alison Ewens, Mr Patrick Turner, Mr Grant Brown and Dr David Rosengren.

Guests: Ms Sharon Jurd (Director, Public Health Unit), Dr Kate Alexander (Medical Director, Public Health Unit) and Ms Samantha Clayton (Assistant Director of Nursing, Professional Practice).

Secretariat: Ms Brooke McPherson (A/Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 16 April 2024 at Gold Coast University Hospital and via
Microsoft Teams+

Matters for Approval

- Strategic Plan (G29) DPC Amendments
- Special Payment Delegation
- KNG Healthcare Engagement

Matters for Noting

- Chief Executive Report
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update
- Finance and Performance Report (February 2024 data)
- Finance and Activity Flash Report (March 2024 data)
- Chair Safety, Quality and Clinician Engagement Committee Report
- Safety and Quality Report
- Chair Executive Committee Report
- GCHHS Demand and Supply Briefing Presentation
- GCHHS Infrastructure Planning and Delivery Report
- Operational Plan 2023-2024 Bi-Annual (Half-Year) Report
- Board Engagement Opportunities

Present: Prof Cindy Shannon AM (Chair), Prof Judy Searle, Ms Colette McCool PSM, Ms Teresa Dyson+, Mr Lucas Patchett OAM, Prof Nicholas Zwar, Ms Daile Kelleher and Mr Michael Hogan.

Apologies:

Invited: Mr Ron Calvert, Mr Sandip Kumar, Ms Sarah Dixon, Dr Kellie Wren, Mr Ian Moody, Ms Sandra Lenehan, Ms Alison Ewens, Mr Patrick Turner, Mr Grant Brown, Dr David Rosengren (A/Executive Director, Organisational Development) and Mr Matthew Lunn (A/Executive Director, Nursing, Midwifery and Patient Experience)+.

Guests:

Secretariat: Ms Brooke McPherson (A/Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 21 May 2024 at Gold Coast University Hospital and via Microsoft Teams+

Matters for Approval

- Chief Executive Delegation – Losses, Special Payments and Grants

Matters for Noting

- Chief Executive Report
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update
- Finance and Performance Report (March 2024 data)
- Finance and Activity Flash Report (April 2024 data)
- Gold Coast Hospital Foundation Board Report
- Community Services Report Project Update
- Chief Executive Presentation
- GCHHS Infrastructure Planning and Delivery Report
- Nursing and Midwifery Strategic Plan 2024–2028

Present: Prof Cindy Shannon AM (Chair), Ms Colette McCool PSM, Ms Teresa Dyson, Mr Lucas Patchett OAM, Mr Michael Kinnane ESM, Prof Nicholas Zwar and Ms Daile Kelleher.

Apologies: Mr Michael Hogan.

Invited: Mr Ron Calvert, Mr Sandip Kumar, Ms Sarah Dixon, Dr Kellie Wren, Mr Ian Moody, Ms Sandra Lenehan, Ms Alison Ewens, Mr Patrick Turner, Mr Grant Brown, Dr David Rosengren (A/Executive Director, Organisational Development) and Mr Matthew Lunn (A/Executive Director, Nursing, Midwifery and Patient Experience).

Guests:

Secretariat: Ms Brooke McPherson (A/Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 18 June 2024 at Gold Coast University Hospital and via
Microsoft Teams+

Matters for Approval

- Clinical Services Outsourcing Standing Offer Arrangement Award
- Annual Internal Audit Plan
- Asset Accounting Update

Matters for Noting

- Chief Executive Report
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update and FY2025 Health Service Agreement and Budget
- Finance and Performance Report (April 2024 data)
- Finance and Activity Flash Report (May 2024 data)
- Chair Audit and Risk Committee Report
- Chair Safety, Quality and Clinician Engagement Committee Report
- Safety and Quality Report
- Chair Executive Committee Report
- Chair Research Committee Report
- First 2000 Days Presentation
- GCHHS Infrastructure Planning and Delivery Report
- Strategic Partnerships Update
- Environmental Sustainability Action Plan 2023-24 Bi-Annual (Half-Year) Report
- Pro-forma Financial Statements
- Hospital Initiated Cancellations in Outpatients

Present: Prof Cindy Shannon AM (Chair), Ms Colette McCool PSM, Ms Teresa Dyson+, Mr Lucas Patchett OAM+, Mr Michael Kinnane ESM, Prof Nicholas Zwar+ and Ms Daile Kelleher.

Apologies: Mr Michael Hogan, Dr Kellie Wren, Ms Sandra Lenehan, Dr David Rosengren and Mr Grant Brown.

Invited: Mr Ron Calvert, Mr Sandip Kumar, Ms Upinder Bhalla (A/Executive Director, Corporate Affairs), Mr Ian Moody, Dr Raghu Murthy (A/Executive Director, Medical Services and Clinical Governance), Ms Alison Ewens, Mr Patrick Turner, Ms Sarah Dixon (A/Executive General Manager Surgical and Critical Care), Mr Nigel Hoy (A/Executive Director, People and Operations) and Mr Matthew Lunn (A/Executive Director, Nursing, Midwifery and Patient Experience).

Guests: Dr Rachael Beswick (Director First 2000 Days, Reform Office, Strategy, Policy and Reform Queensland Health) and Mr Damien Searle (Executive Director, Reform Office, Strategy, Policy and Reform Queensland Health).

Secretariat: Ms Brooke McPherson (A/Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 16 July 2024 at Gold Coast University Hospital and via Microsoft Teams+

Matters for Noting

- Chief Executive Report
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update
- Finance and Performance Report (May 2024 data)
- Finance and Activity Flash Report (June 2024 data)
- Gold Coast Hospital Foundation Board Report
- GCHHS Infrastructure Planning, Delivery and Commissioning Report
- Annual Report Themes and Reporting Requirements

Present: Prof Cindy Shannon AM (Chair), Ms Colette McCool PSM, Mr Lucas Patchett OAM+, Mr Michael Kinnane ESM, Prof Nicholas Zwar+, Mr Michael Hogan, Ms Daile Kelleher and Dr Alexandra Markwell+.

Apologies: Ms Teresa Dyson and Ms Sandra Lenehan.

Invited: Mr Ron Calvert, Mr Sandip Kumar, Ms Upinder Bhalla (A/Executive Director Corporate Affairs), Dr Kellie Wren, Mr Ian Moody, Ms Alison Ewens, Mr Patrick Turner, Ms Sarah Dixon (A/Executive General Manager Surgical and Critical Care), Mr Grant Brown, Dr David Rosengren (A/Executive Director, Organisational Development) and Mr Matthew Lunn (A/Executive Director, Nursing, Midwifery and Patient Experience).

Secretariat: Ms Brooke McPherson (A/Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 20 August 2024 at Proxima and via Microsoft Teams+

Matters for Approval

- Financial Statements and Certification Process
- WorkCover Premium Renewal 2024-2025
- Safety and Quality Board Attestation Statement
- Interim and Transition Care Bed Agreement with BlueCare
- Clinical Trial Governance Framework
- Internal Audit Charter
- Siemens Service and Maintenance Agreement
- Strategic Plan 2024-2028 Monitoring Framework
- Outsourcing of Radiology Imaging
- Outsourcing of Diagnostic Imaging
- Final Annual Internal Audit Plan 2024-2025 (Modified)
- Critical Infrastructure Risk Management Program and Annual Report

Matters for Noting

- Chief Executive Report
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update
- Finance and Performance Report (June 2024 data)
- Finance and Activity Flash Report (July 2024 data)
- Chair Safety, Quality and Clinician Engagement Committee Report
- Safety and Quality Report
- Chair Executive Committee Report
- Gold Coast Hospital Foundation Board Report
- Chair Audit and Risk Committee Report
- GCHHS Infrastructure Planning, Delivery and Commissioning Report
- Environmental Sustainability Action Plan 2024-2025
- Psychosocial Risk Report
- Chief Finance Officer Annual Assurance Statement
- Final Queensland Audit Office Audit Report
- SafeZone Incident Overview and Average Response Times

Present: Prof Cindy Shannon AM (Chair), Ms Colette McCool PSM, Ms Teresa Dyson, Mr Lucas Patchett OAM, Mr Michael Kinnane ESM, Prof Nicholas Zwar, Mr Michael Hogan, Ms Daile Kelleher+ and Dr Alexandra Markwell.

Invited: Mr Ron Calvert, Mr Sandip Kumar, Ms Sarah Dixon, Mr Ian Moody, Dr David Rosengren (A/Executive Director, Medical Services and Clinical Governance), Ms Alison Ewens, Mr Patrick Turner, Ms Sandra Lenehan, Mr Grant Brown and Mr Matthew Lunn (Executive Director, Nursing, Midwifery and Patient Experience).

Secretariat: Ms Brooke McPherson (A/Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 17 September 2024 at Proxima and via Microsoft Teams+

Matters for Approval

- Gold Coast University Hospital Retail Precinct Lease

Matters for Noting

- Chief Executive Report
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update
- Finance and Performance Report (July 2024 data)
- Finance and Activity Flash Report (August 2024 data)
- Workers Compensation Premium Performance Presentation
- Short Notice Accreditation Update (verbal)
- Psychosocial Risk Report
- Replacement Courageous Conversations About Race Program Update
- Workforce Strategy 2024-2028 Implementation Plan
- GCHHS Infrastructure Planning, Delivery and Commissioning Report

Present: Prof Cindy Shannon AM (Chair)+, Ms Colette McCool PSM, Ms Teresa Dyson, Mr Michael Kinnane ESM, Prof Nicholas Zwar, Mr Michael Hogan and Dr Alexandra Markwell.

Apologies: Mr Lucas Patchett OAM, Ms Daile Kelleher, Dr David Rosengren and Mr Patrick Turner.

Invited: Mr Ron Calvert, Mr Sandip Kumar, Ms Sarah Dixon, Mr Ian Moody, Dr Raghu Murthy (A/Executive Director, Medical Services and Clinical Governance), Ms Alison Ewens, Ms Sandra Lenehan, Mr Grant Brown and Mr Matthew Lunn.

Guests: Ms Yvonne Paye (Director, Work Health and Safety), Ms Belinda Jordan (Senior Director, Human Resources), and Dr Bav Manoharan (Deputy Executive Director, Medical Services and Clinical Governance).

Secretariat: Ms Brooke McPherson (A/Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 15 October 2024 at Boardroom, A Block, Level 6 –
Gold Coast University Hospital and via Microsoft Teams+

Matters for Approval

- Strategic Maintenance Plan
- Strategic Asset Management Plan (SAMP)
- Blanket Approval of Initial Leasing Approval
- Healthcare Logic SystemView Extension 2024-2025

Matters for Noting

- Chief Executive Report
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update
- Finance and Performance Report (August 2024 data)
- Finance and Activity Flash Report (September 2024 data)
- Chair Safety, Quality and Clinician Engagement Committee Report
- Safety and Quality Report
- Chair Executive Committee Report
- Gold Coast Hospital Foundation Board Report
- Public Health Unit Presentation (Tobacco and Vaping Regulation)
- Psychosocial Risk Dashboard (September 2024)
- Final Annual Report 2023-2024
- GCHHS Infrastructure Planning, Delivery and Commissioning Report
- Environmental Sustainability Action Plan 2023-2024 Bi-Annual Report (January to June 2024)
- Strategic Plan 2020-2024 Operational Plan 2023-2024 Full Year Report
- Going for Gold Red Flag Report
- Behaviour Incident Trend Analysis

Present: Prof Cindy Shannon AM (Chair), Ms Colette McCool PSM, Ms Teresa Dyson+, Mr Michael Kinnane ESM, Prof Nicholas Zwar, Mr Michael Hogan, Mr Lucas Patchett OAM, Ms Daile Kelleher, Dr Alexandra Markwell, Mr Nino Di Marco and Ms Tracy Morgan.

Apologies: Ms Alison Ewens and Mr Sandip Kumar.

Invited: Mr Ron Calvert, Ms Sarah Dixon, Mr Ian Moody, Dr David Rosengren, Mr Patrick Turner, Ms Sandra Lenehan, Mr Grant Brown, Mr Matthew Lunn and Mr Malcolm McCann (A/Executive General Manager, Emergency and Specialty Services – proxy Ms Alison Ewens).

Guests: Ms Sharon Jurd (Director, Public and Environmental Health), Dr Kate Alexander (Medical Director, Public Health), Ms Amanda Carver (Senior Director, Strategy and Health Service Planning) and Mr Richard Christensen (Executive Director, Infrastructure, Planning, Delivery and Commissioning).

Secretariat: Ms Brooke McPherson (A/Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 19 November 2024 at Boardroom, Level 4 – Proxima and via Microsoft Teams+

Matters for Approval

- Joint Regional Needs Assessment - Statements
- Secure Mental Health Rehabilitation Unit Building Contractor Purchase Order Uplift

Matters for Noting

- Chief Executive Report
- Secure Mental Health Rehabilitation Unit (SMHRU) Presentation
- GCHHS Infrastructure Planning, Delivery and Commissioning Report
- Progress Against Improver Initiatives
- Missed Opportunity to Treat Outpatients Key Performance Measure
- Psychosocial Risk Dashboard (October 2024)
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update
- Finance and Performance Report (September 2024 data)
- Finance and Activity Flash Report (October 2024 data)

Present: Prof Cindy Shannon AM (Chair), Ms Teresa Dyson⁺, Ms Colette McCool PSM, Mr Michael Kinnane ESM, Prof Nicholas Zwar, Mr Michael Hogan, Mr Lucas Patchett OAM, Dr Alexandra Markwell, Ms Tracy Morgan and Mr Nino Di Marco.

Apologies: Ms Daile Kelleher and Mr Grant Brown.

Invited: Mr Ron Calvert, Prof Martin Connor, Ms Sarah Dixon, Mr Ian Moody, Dr Raghu Murthy (A/Executive Director, Medical Services and Clinical Governance), Mr Patrick Turner, Ms Sandra Lenehan, Mr Matthew Lunn, Ms Alison Ewens, Ms Rita Hudson (A/Executive Director, People and Operations – Proxy for Grant Brown) and Ms Upinder Bhalla (General Council, Legal Services).

Guests: Mr Malcolm McCann (Executive Director, Mental Health and Specialist Services), Dr Thomas John (Deputy Clinical Director, Mental Health and Specialist Services), Mr Richard Christensen (Executive Director, Infrastructure Planning, Delivery and Commissioning) and Ms Amanda Carver (Senior Director, Strategy and Health Service Planning).

Secretariat: Ms Brooke McPherson (A/Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Thursday 12 December 2024 at Boardroom, A Block, Level 6 –
Gold Coast University Hospital and via Microsoft Teams+

Matters for Approval

- Extended Care Inpatient Services
- Lease Renewal Shop 7 Gold Coast University Hospital
- Clinical Governance Framework

Matters for Noting

- Chief Executive Report
- Allied Health and Rehabilitation Services Presentation
- Psychosocial Risk Dashboard (November 2024)
- SafeZone Incident Overview
- Employee Engagement Strategy Update
- Oral Health Service Update
- GCHHS Infrastructure Planning, Delivery and Commissioning Report
- Gold Coast Health Operational Plan 2024-2025 (draft)
- Occupational Violence Report
- Board Chair Report
- Financial Update
- Finance and Performance Report (October 2024 data)
- Finance and Activity Flash Report (November 2024 data)
- Chair Safety, Quality and Clinician Engagement Committee Report
- Safety and Quality Report
- Chair Executive Committee Report
- Chair Research Committee Report
- Chair Audit and Risk Report
- Gold Coast Hospital Foundation Board Report

Present: Prof Cindy Shannon AM (Chair), Ms Teresa Dyson, Mr Nino Di Marco, Mr Michael Hogan, Ms Daile Kelleher, Mr Michael Kinnane ESM, Dr Alexandra Markwell, Ms Colette McCool PSM, Ms Tracy Morgan⁺, Mr Lucas Patchett OAM and Prof Nicholas Zwar.

Apologies: Mr Ron Calvert, Dr Martin Connor, Ms Sarah Dixon, Mr Grant Brown and Ms Sandra Lenehan.

Invited: Ms Upinder Bhalla (A/Executive Director, Corporate Affairs), Mr Richard Christensen (A/Executive Director, Strategy, Transformation, Research, Infrastructure, Digital + excellence – Proxy Dr Martin Connor), Ms Alison Ewens, Mr Matthew Lunn, Mr Ian Moody, Dr Raghu Murthy (A/Executive Director, Medical Services and Clinical Governance) and Mr Colin Pearson (A/Executive Director, Surgical and Critical Care Services).

Guests: Ms Sara Burrett (Executive Director, Allied Health and Rehabilitation Services) and Ms Yvonne Paye (Director, Work Health and Safety – Proxy Mr Grant Brown).

Secretariat: Ms Brooke McPherson (A/Board Secretary).

A number of matters may have been subject to legal and professional privilege.